

Quality Improvement Organizations and Their Partners

**Patricia Riley, MPA, President and CEO
Stratis Health, Minnesota QIO**

**Contracting for Quality: Medicare's Quality
Improvement Organizations
September 27, 2002**



Minnesota Experience

- Sophisticated quality improvement marketplace
 - Institute for Clinical Systems Improvement
 - Buyers Health Care Action Group
 - Executive Session (National Patient Safety Foundation/Harvard)
 - Safest in America (all metro hospitals and Mayo)
 - RWJF Pursuing Perfection (Health Partners)
 - Minnesota Alliance for Patient Safety
 - Numerous demonstration projects
- Quality Improvement work is both easier and harder due to above groups
- Lagged in public reporting, leader in internal quality improvement work
- New settings and inpatient vs outpatient performance stresses need for partnering.



Stratis Health Vision, Objectives, and Strategies for 7SOW

Vision:

- A health care system that supports an informed, activated consumer and a self-sufficient, error-free provider working together to improve health outcomes

Objectives:

- To help health care providers understand and integrate quality and safety, and become self-directed and self-sufficient in QI work, building toward the six “Crossing the Quality Chasm” principles of care
- To support Medicare consumers in their quest for health education and quality information
- To improve health measures for the Minnesota Medicare population, meeting or exceeding CMS expectations in all settings and tasks

Strategies:

- Achieved by positioning Stratis Health as:
 - convenor and facilitator
 - quality improvement clearinghouse
 - educator and trainer
 - data resource
 - consultant and supporter
 - Medicare consumer resource



QIO's Partnering for Success

Why QIOs work with partners

- Leverage Medicare investment
- Coordination reduces duplication
- Reduce burden on providers
- Consistent message to stakeholders
- Speed up dissemination of best practice
- Efficiency reduces re-work and waste

Who are our partners?

- Trade associations
- Disease specific groups
- State agencies (health, human services)
- Consumer groups
- Professional associations
- Managed care organizations
- Business groups
- Other quality-focused groups
- Faith based organizations
- QIO Consumer Advisory Committee



QIO Partner Examples

- Mass PRO and American Heart Association
 - “Get with the guidelines”
- Stratis Health and trade associations
 - Nursing home and home health initiative
- MetaStar and Wisconsin Department of Health
 - Coordinating Diabetes Control Program
- QIO of New Jersey, Inc. Immunization Coalition
- Georgia Medical Care Foundation and Georgia State Hospital Association
 - Hospital reporting
- Oklahoma Foundation for Medical Quality
 - Surgical site infection prevention



QIO Characteristics That Foster Successful Partnerships

- Neutral, independent organizations
- Non-competitive
- Viewed as convenors and facilitators
 - ad hoc - Critical Access Hospitals
 - on-going coalitions - Health Plan Diabetes
- Serve as organizer and implementer
- Local contact for national efforts

National Partnerships

CMS and AHQA partner with numerous organizations:

- Joint Commission on Hospital Accreditation
- IHI
- QuIC
- VHA
- AAHSA
- AHCA
- Leapfrog
- AHA, AMA, AHHP

New Settings Call for New Partnerships, New Strategies

- QIOs gearing up for nursing home and home health quality initiatives
 - trade associations
 - stakeholders
 - state survey and certification agencies
 - senior advocacy groups
 - professional associations
- Communication campaign - public reporting
- Clinical interventions to improve care

QIO Preparation For New Settings

- Six-state pilot
- National training sessions
- Sharing lessons learned
 - experience with public reporting
 - successful interventions to improve care
- State partnerships with local chapters of national groups



Conclusion

- Partnering with stakeholders essential for success of QIOs
- Reduction of burden appreciated by providers
- Partnering enhances implementation
- National partnerships greatly support local efforts